

Statements of Cash Flows

(Unit: Thousands of yen)

| | 2000.3 | 2001.3 | 2002.3 | 2003.3 | 2004.3 |
|--|------------------|----------------|----------------|----------------|------------------|
| I.Cash flow from operating activities | | | | | |
| Net pre-tax income | 970,074 | 1,311,659 | 839,533 | 754,225 | 1,017,343 |
| Depreciation and amortization | 194,266 | 248,837 | 243,193 | 238,989 | 299,635 |
| Provision for bonuses | 117,000 | 12,000 | 96,000 | 15,000 | 98,000 |
| Increase in reserve for retirement allowance | 127,406 | 102,858 | 43,446 | 25,512 | 43,162 |
| Gain(loss)on sale of investment/marketable securities | 2,959 | 45,112 | 845 | 61,033 | 17,857 |
| Loss on evaluation of investment securities | 15,353 | 3,774 | - | 109,577 | 2,373 |
| Loss on sale/disposal of fixed assets | 8,312 | 10,254 | 6,066 | 70,342 | 2,208 |
| Loss on revaluation of memberships | 105,498 | 122,782 | 5,570 | 22,126 | - |
| Loss on revaluation of commercial land | 276,382 | - | - | - | - |
| Directors'bonuses paid | 32,000 | 47,500 | 47,500 | 38,000 | 38,000 |
| Decrease in notes and accounts receivable | 182,231 | 931,429 | 1,135,126 | 725,743 | 536,753 |
| Increase/decrease in inventories | 34,472 | 209,807 | 188,840 | 218,317 | 75,698 |
| Increase in notes and accounts payable | 207,456 | 696,715 | 707,282 | 537,800 | 556,097 |
| Income from claims in bankruptcy and collection of restructured debt | 38,363 | 38,363 | 22,378 | - | - |
| Income tax paid | 273,125 | 888,154 | 597,097 | 307,727 | 377,545 |
| Others | 41,975 | 23,447 | 162,897 | 70,562 | 167,683 |
| Net cash used in operating activities | 2,016,627 | 448,688 | 874,224 | 788,823 | 2,214,154 |
| II.Cash flow from investing activities | | | | | |
| Increase in time deposits | 275,000 | 70,000 | 5,000 | - | - |
| Decrease in time deposits | 85,000 | 330,000 | 20,000 | - | - |
| Purchase of marketable/investment securities | 467,900 | 677,135 | 781,504 | 763,513 | 770,887 |
| Proceeds from sales of marketable/investment securities | 17,571 | 550,128 | 845,524 | 826,074 | 900,140 |
| Purchase of fixed assets | 293,967 | 282,573 | 235,093 | 392,948 | 827,775 |
| Others | 25,425 | 4,475 | 44,255 | 36,044 | 52,487 |
| Net cash used in investing activities | 959,722 | 154,056 | 111,818 | 366,432 | 646,035 |
| III.Cash flow from financing activities | | | | | |
| Repayment of short-term loans | 671,875 | 408,125 | - | - | - |
| Proceeds from long-term debt | - | 255,625 | - | - | - |
| Repayment of long-term debt | 71,365 | 278,840 | 264,510 | 297,300 | 435,300 |
| Proceeds from issue of stock | 705,000 | - | - | - | - |
| Purchase of treasury stock | - | 150,245 | 64,487 | - | 100,128 |
| Cash dividends paid | 52,140 | 66,168 | 65,808 | 75,950 | 75,950 |
| Others | - | - | 2,077 | - | - |
| Net cash used in financing activities | 90,380 | 647,753 | 392,727 | 373,250 | 611,378 |
| IV.Effect of exchange rate changes on cash and cash equivalents | - | - | 1,432 | 101 | 19 |
| V.Increase/decrease in cash and cash equivalents | 966,525 | 353,121 | 371,110 | 49,243 | 956,760 |
| VI.Cash and cash equivalents at beginning of year | 1,380,954 | 2,347,479 | 1,994,357 | 2,365,468 | 2,414,711 |
| VII.Cash and cash equivalents at end of year | 2,347,479 | 1,994,357 | 2,365,468 | 2,414,711 | 3,371,472 |